

**Harrow Council Annual Equalities Report  
Supporting Employee Diversity Data Tables  
2016-17**

## 1. Workforce Profile as at 31 March 2017

### 1.8 Race (Ethnicity)

	Whole Council			Excluding Schools			Harrow Community data 2011 Census
	2015	2016	2017	2015	2016	2017	
	4,798	4,901	4,894	2,042	2,028	2,052	
Asian	27.34%	28.24%	29.14%	22.33%	23.37%	23.20%	42.59%
Black	9.44%	9.83%	9.89%	15.03%	15.68%	15.59%	8.24%
Mixed	2.33%	2.45%	2.76%	2.06%	2.07%	2.58%	3.97%
Any other ethnic group	1.06%	1.10%	1.37%	0.73%	0.89%	1.17%	2.95%
<b>Total BAME</b>	<b>40.18%</b>	<b>41.62%</b>	<b>43.15%</b>	<b>40.16%</b>	<b>42.01%</b>	<b>42.54%</b>	<b>57.75%</b>
<b>White</b>	<b>52.17%</b>	<b>50.70%</b>	<b>49.47%</b>	<b>51.42%</b>	<b>49.41%</b>	<b>49.07%</b>	<b>42.25%</b>
Unknown/Unclassified	7.65%	7.67%	7.38%	8.42%	8.58%	8.38%	0.00%

### 1.2 Gender

	Whole Council			Excluding Schools			Harrow Community data 2011 Census
	2015	2016	2017	2015	2016	2017	
	4,798	4,901	4,894	2,042	2,028	2,052	
Male	21.72%	21.98%	22.37%	38.05%	38.26%	38.55%	49.70%
Female	78.28%	78.02%	77.61%	61.51%	61.74%	61.45%	50.30%

### 1.3 Disability

	Whole Council			Excluding Schools			Harrow Community data 2011 Census
	2015	2016	2017	2015	2016	2017	
	4,798	4,901	4,894	2,042	2,028	2,052	
Yes	1.44%	1.45%	2.19%	2.94%	2.91%	4.53%	N/A
No	-	49.65%	54.88%	-	37.97%	44.25%	
Prefer not to say	-	0.10%	0.16%	-	0.25%	0.34%	
Unknown	-	48.60%	42.77%	-	58.88%	50.88%	

\*In the 2011 census, 16.4% of Harrow residents self-classified their health to be “not good”, which is not the same definition as the definition for disability.

The option of “Prefer not to say” was introduced in mid-2016.

### 1.8 Age

	Whole Council			Excluding Schools		
	2015	2016	2017	2015	2016	2017
	4,798	4,901	4,894	2,042	2,028	2,052
16 to 24	3.83%	4.28%	4.50%	1.37%	2.17%	2.68%
25 to 34	17.22%	17.63%	17.63%	12.93%	13.71%	13.89%
35 to 44	23.59%	23.30%	23.01%	21.89%	21.55%	21.83%
45 to 54	31.20%	30.34%	29.36%	32.62%	30.82%	29.29%
55 to 64	21.05%	21.16%	22.13%	26.25%	26.53%	26.85%
65+	3.11%	3.29%	3.35%	4.95%	5.23%	5.46%

## 1.8 Religion or Belief

	Whole Council			Excluding Schools			Harrow Community data 2011 Census
	2015	2016	2017	2015	2016	2017	
	4,798	4,901	4,894	2,042	2,028	2,052	
Christianity	8.13%	8.37%	10.11%	11.41%	13.26%	18.52%	37.30%
Hinduism	3.48%	3.59%	3.92%	4.31%	4.93%	5.95%	25.30%
Islam	0.90%	1.14%	1.49%	1.37%	2.02%	3.02%	12.50%
Judaism	0.35%	0.35%	0.41%	0.49%	0.49%	0.68%	4.40%
Jainism	0.42%	0.41%	0.39%	0.44%	0.44%	0.49%	2.17%
Sikh	0.35%	0.39%	0.55%	0.49%	0.64%	1.02%	1.20%
Buddhism	0.17%	0.16%	0.16%	0.24%	0.25%	0.24%	1.10%
Zoroastrian	0.02%	0.02%	0.02%	0.00%	00.00%	-	0.07%
Other	0.73%	0.69%	1.00%	0.98%	0.99%	1.85%	0.26%
No religion/Atheist	1.71%	1.96%	3.58%	2.89%	3.70%	7.60%	9.60%
Unknown	83.74%	82.92%	78.36%	77.38%	73.27%	60.62%	6.20%

## 1.6 Sexual Orientation

	Whole Council			Excluding Schools		
	2015	2016	2017	2015	2016	2017
	4,798	4,901	4,894	2,042	2,028	2,052
Heterosexual	14.17%	15.34%	18.39%	20.47%	25.25%	33.87%
Gay Woman/Lesbian	0.06%	0.06%	0.08%	0.10%	0.10%	0.15%
Gay Man	0.17%	0.18%	0.18%	0.34%	0.44%	0.44%
Bi-sexual	0.17%	0.18%	0.22%	0.34%	0.39%	0.49%
Prefer not to say	1.00%	0.78%	0.92%	1.52%	1.04%	1.46%
Other	0.04%	0.08%	0.08%	0%	0.05%	0.05%
Unknown	84.39%	83.37%	80.12%	77.23%	72.73%	63.55%

## 1.7 Pregnancy and Maternity

	Whole Council			Excluding Schools		
	2015	2016	2017	2015	2016	2017
	4,798	4,901	4,894	2,042	2,028	2,052
Employees have been pregnant or taken maternity leave in the 2 years ending on 31 March 2017	3.69% (177)	3.98% (195)	4.31% (211)	4.01% (82)	3.70% (75)	3.80% (78)

## 1.8 Gender Reassignment

In previous years, the decision was taken not to report on this protected characteristic as due to the low numbers involved, it may be possible to identify individuals. As at 31 March 2017, no staff disclosed that they had or were undergoing gender reassignment.

## 2. Workforce Profile by Pay Band and Protected Characteristic (including schools)

(See Appendix 5 for information on the Council Pay bands)

		Pay band						Whole Council	Harrow Community Data 2011 Census
		1	2	3	4	5	6	4,894	
<b>Ethnicity</b>	BAME	50.50%	43.05%	37.75%	28.08%	22.34%	7.14%	43.15%	57.75%
	White	42.66%	50.55%	53.55%	60.25%	73.40%	71.43%	49.47%	42.25%
	Unknown	6.77%	6.40%	8.70%	11.67%	4.26%	21.43%	7.38%	0.00%
<b>Sex</b>	Male	16.48%	27.13%	22.04%	25.55%	37.23%	64.29%	22.37%	49.70%
	Female	83.52%	72.80%	77.96%	74.45%	62.77%	35.71%	77.61%	50.30%
<b>Disability</b>	Yes	1.47%	2.80%	2.74%	0.95%	3.19%	0.00%	2.19%	N/A
	No	55.87%	56.22%	51.66%	53.94%	51.06%	64.29%	54.88%	
	Prefer not to say	0.11%	0.06%	0.47%	0.00%	0.00%	0.00%	0.16%	
	Unknown	42.55%	40.91%	45.13%	45.11%	45.74%	35.71%	42.77%	
<b>Age</b>	16 to 24	5.42%	6.89%	1.04%	-	-	-	4.50%	N/A
	25 to 34	10.27%	24.02%	22.99%	13.88%	-	-	17.63%	
	35 to 44	22.80%	17.99%	29.33%	28.71%	26.60%	7.14%	23.01%	
	45 to 54	32.56%	27.56%	22.99%	37.54%	43.62%	35.71%	29.36%	
	55 to 64	23.93%	20.30%	22.23%	17.98%	27.66%	57.14%	22.13%	
	65+	5.02%	3.17%	1.42%	1.89%	2.13%	-	3.35%	
<b>Religion or Belief</b>	Christianity	5.81%	10.30%	13.53%	19.56%	13.83%	35.71%	10.11%	37.30%
	Hinduism	3.67%	5.18%	3.12%	2.52%	1.06%	-	3.92%	25.30%
	Islam	1.13%	2.07%	1.61%	0.63%	-	-	1.49%	12.50%
	Judaism	0.11%	0.37%	0.85%	0.63%	1.06%	-	0.41%	4.40%
	Jainism	0.34%	0.61%	0.28%	-	-	-	0.39%	2.17%
	Sikh	0.23%	0.67%	0.66%	1.26%	1.06%	-	0.55%	1.20%
	Buddhism	0.11%	0.18%	0.19%	-	1.06%	-	0.16%	1.10%
	Zoroastrian	-	0.06%	-	-	-	-	0.02%	0.07%
	Other	0.85%	1.10%	1.42%	0.32%	-	-	1.00%	0.26%
	No Religion/ Atheist	1.24%	4.09%	4.82%	8.83%	6.38%	7.14%	3.58%	9.60%
Unknown	86.51%	75.37%	73.51%	66.25%	75.53%	57.14%	78.36%	6.20%	
<b>Sexual Orientation</b>	Heterosexual	9.65%	22.07%	23.94%	24.29%	30.85%	57.14%	18.39%	N/A
	Gay Woman/ Lesbian	-	0.12%	0.19%	-	-	-	0.08%	
	Gay Man	-	0.18%	0.28%	0.95%	-	-	0.18%	
	Bi-sexual	0.17%	0.24%	0.09%	0.63%	1.06%	-	0.22%	
	Prefer not to say	0.62%	0.85%	1.23%	2.21%	-	-	0.92%	
	Other	0.11%	-	0.19%	-	-	-	0.08%	
Unknown	89.45%	76.52%	74.08%	71.92%	68.09%	42.86%	80.12%		
<b>Maternity/ Pregnancy in last 2 years</b>	Yes	1.86%	3.23%	9.93%	5.68%	2.13%	0.00%	4.31%	N/A
	No	98.14%	96.77%	90.07%	94.32%	97.87%	100%	95.69%	

## 2.1 Workforce Profile (including schools) – Full and Part time

		Full time	Part time	Whole Council	Harrow Community Data 2011 Census
		2,507	2,387	4,894	
<b>Ethnicity</b>	BAME	39.85%	46.63%	43.15%	57.75%
	White	52.93%	45.83%	49.47%	42.25%
	Unknown	7.22%	7.54%	7.38%	0.00%
<b>Sex</b>	Male	35.86%	8.21%	22.37%	49.70%
	Female	64.10%	91.79%	77.61%	50.30%
<b>Disability</b>	Yes	2.87%	1.47%	2.19%	N/A
	No	54.89%	54.88%	54.88%	
	Prefer not to say	0.28%	0.04%	0.16%	
	Unknown	41.96%	43.61%	42.77%	
<b>Age</b>	16 to 24	5.94%	2.97%	4.50%	N/A
	25 to 34	24.65%	10.26%	17.63%	
	35 to 44	22.06%	24.01%	23.01%	
	45 to 54	26.41%	32.47%	29.36%	
	55 to 64	19.07%	25.35%	22.13%	
	65+	1.83%	4.94%	3.35%	
<b>Religion or Belief</b>	Christianity	13.56%	6.49%	10.11%	37.30%
	Hinduism	3.71%	4.15%	3.92%	25.30%
	Islam	2.23%	0.71%	1.49%	12.50%
	Judaism	0.52%	0.29%	0.41%	4.40%
	Jainism	0.32%	0.46%	0.39%	2.17%
	Sikh	0.80%	0.29%	0.55%	1.20%
	Buddhism	0.24%	0.08%	0.16%	1.10%
	Zoroastrian	-	0.04%	0.02%	0.07%
	Other	1.32%	0.67%	1.00%	0.26%
	No Religion/ Atheist	5.54%	1.51%	3.58%	9.60%
	Unknown	71.76%	85.30%	78.36%	6.20%
<b>Sexual Orientation</b>	Heterosexual	24.77%	11.69%	18.39%	N/A
	Gay Woman/Lesbian	0.08%	0.08%	0.08%	
	Gay Man	0.32%	0.04%	0.18%	
	Bi-sexual	0.32%	0.13%	0.22%	
	Prefer not to say	1.20%	0.63%	0.92%	
	Other	0.04%	0.13%	0.08%	
	Unknown	73.27%	87.31%	80.12%	
<b>Maternity/ Pregnancy in last 2 years</b>	Yes	3.31%	5.36%	4.31%	N/A
	No	96.69%	94.64%	95.69%	N/A

**Recruitment Council (Schools not included)**

This data relates only to recruitment carried out through Pertemps

		<b>Applied</b>	<b>Shortlisted</b>	<b>Appointed</b>
		2657	488	169
<b>Ethnicity</b>	BAME	62.25%	58.20%	49.70%
	White	22.96%	28.48%	34.32%
	Unknown	14.79%	13.32%	15.98%
<b>Sex</b>	Male	42.12%	40.16%	41.42%
	Female	55.44%	58.20%	56.80%
	Unknown	2.45%	1.64%	1.78%
<b>Disability</b>	Yes	1.62%	1.23%	1.78%
	No	93.07%	93.44%	92.90%
	Prefer not to say/ unknown	5.31%	5.33%	5.33%
<b>Age</b>	16 - 24 years	21.30%	18.03%	14.20%
	25 - 44 years	56.53%	51.23%	55.62%
	45 - 64 years	19.08%	27.46%	27.81%
	65 & over	0.38%	0.82%	0.00%
	Prefer not to say	2.67%	2.46%	2.37%
	Under 16	0.04%	0.00%	0.00%
<b>Religion or Belief</b>	Christianity	40.01%	43.03%	49.70%
	Hinduism	14.19%	11.48%	8.88%
	Islam	15.69%	11.48%	6.51%
	Judaism	0.98%	1.84%	2.96%
	Jainism	0.75%	1.02%	0.59%
	Sikh	2.75%	2.87%	3.55%
	Buddhism	1.09%	0.82%	0.59%
	Zoroastrian	0.15%	0.20%	0.00%
	Other	3.31%	2.66%	1.18%
	No Religion/Atheist	15.51%	19.06%	21.30%
	Unknown	5.57%	5.53%	4.73%
<b>Sexual Orientation</b>	Heterosexual	86.15%	91.80%	92.90%
	Gay Woman/ Lesbian	0.41%	0.61%	0.59%
	Gay Man	1.09%	1.43%	1.18%
	Bi-sexual	1.99%	0.61%	0.59%
	Other	1.54%	1.23%	1.18%
	Unknown	8.81%	4.30%	3.55%

<b>Pregnancy/ Maternity</b>	Yes	3.31%	3.69%	5.33%
	No	91.08%	92.42%	91.72%
	Unknown	5.61%	3.89%	

### 3.1 Redeployments 2016/17 (administered through Pertemps)

		Redeployment sought (all reasons) 73 employees	Successful Redeployments 7 employees	Not Redeployed 66 employees
	BAME	64.38%	28.57%	62.12%
<b>Ethnicity</b>	White	20.55%	57.14%	19.70%
	Unknown	15.07%	14.29%	18.18%
<b>Sex</b>	Male	41.1%	42.86%	39.40%
	Female	58.90%	57.14%	60.60%
	Yes	8.22%	0%	7.58%
<b>Disability</b>	No	68.49%	100%	68.18%
	Unknown	23.29%	0%	24.24%
	16 to 24	0%	0%	0%
	25 to 34	12.32%	14.28%	12.12%
<b>Age</b>	35 to 44	20.55%	0%	22.73%
	45 to 54	27.40%	28.58%	24.24%
	55 to 64	24.67%	14.28%	25.76%
	65+	4.11%	0%	4.55%
	Unknown	10.95%	42.86%	10.60%
	Christianity	23.29%	0%	25.76%
	Hinduism	12.33%	14.28%	12.12%
	Islam	5.48%	14.28%	4.55%
<b>Religion</b>	Judaism	0%	0%	0%
<b>or</b>	Jainism	0%	0%	0%
<b>Belief</b>	Sikh	5.48%	0%	6.06%
	Buddhism	0%	0%	0%
	Zoroastrian	0%	0%	0%
	Other	1.37%	0%	1.51%
	No			
	Religion/Atheist	16.44%	0%	34.85%
	Unknown	35.61%	71.44%	15.15%
	Heterosexual	60.27%	42.86%	62.12%
	Gay Woman/Lesbian	0%	0%	0%
<b>Sexual</b>	Gay Man	0%	0%	0%
<b>Orientation</b>	Bi-sexual	0%	0%	0%
	Prefer not to say	2.74%	0%	0%
	Other	0%	0%	0%
	Unknown	36.99%	57.14%	37.88%
<b>Pregnancy/ Maternity</b>	Yes	4.11%	0%	4.55%
	No	72.60%	57.14%	74.24%
<b>in last 2 years</b>	Unknown	<b>23.29%</b>	<b>42.86%</b>	<b>21.21%</b>



### 3.2. Maternity – Return to Work Rates – by Protected Characteristic

		Women due to return between 1 April 2016 - 31 March 2017	Women who returned to work for longer than 4 months	Women who returned to work but left within 4 months	Non returners following maternity leave
		<b>96</b>	<b>80</b>	<b>5</b>	<b>11</b>
<b>Ethnicity</b>	BAME	37.50%	33.75%	80.00%	45.45%
	White	54.17%	56.25%	20.00%	54.55%
	Unknown	8.33%	10.00%	-	-
<b>Disability</b>	Yes	1.04%	1.25%	-	-
	No	54.17%	48.75%	60.00%	90.91%
	Prefer not to say	(inc in unknown)	(inc in unknown)	(inc in unknown)	(inc in unknown)
	Unknown	44.79%	50.00%	40.00%	9.09%
<b>Age</b>	16 - 24	2.50%	-	-	2.08%
	25 to 34	57.50%	40.00%	72.73%	58.33%
	35 to 44	40.00%	60.00%	27.27%	39.58%
<b>Religion or Belief</b>	Christianity	8.33%	8.75%	20.00%	-
	Hinduism	1.04%	1.25%	-	-
	Islam	-	-	-	-
	Judaism	-	-	-	-
	Jainism	-	-	-	-
	Sikh	3.13%	2.50%	20.00%	-
	Buddhism	-	-	-	-
	Zoroastrian	-	-	-	-
	Other	4.17%	3.75%	-	9.09%
	No Religion/ Atheist	-	-	-	-
Unknown	83.33%	83.75%	60.00%	90.91%	
<b>Sexual Orientation</b>	Heterosexual	14.58%	12.50%	40.00%	18.18%
	Gay Woman/ Lesbian	-	-	-	-
	Bi-sexual	-	-	-	-
	Prefer not to say	-	-	-	-
	Other	-	-	-	-
	Unknown	85.42%	87.50%	60.00%	81.82%

### 3.3 Leavers – by Protected Characteristic and Pay Band

		Ill Health Dismissal	Red'ncy Comp	Red'ncy Vol	Dismissal (including probation)	Resign'ion and other leavers	All leavers	Whole Council
		12	46	14	13	698	783	4,894
<b>Ethnicity</b>	BAME	33.33%	54.35%	50.00%	38.46%	35.67%	37.04%	43.15%
	White	58.33%	43.48%	50.00%	30.77%	56.59%	55.30%	49.47%
	Unknown	8.33%	2.17%	-	30.77%	7.74%	7.66%	7.38%
<b>Sex</b>	Male	33.33%	28.26%	21.43%	69.23%	20.34%	21.84%	22.37%
	Female	66.67%	71.74%	78.57%	30.77%	79.66%	78.16%	77.61%
<b>Disability</b>	Yes	16.67%	4.35%	21.43%	-	0.43%	1.28%	2.19%
	No	25.00%	30.43%	-	76.92%	71.49%	67.18%	54.88%
	Unknown	58.33%	65.22%	78.57%	23.08%	28.08%	31.55%	42.93%
<b>Age</b>	16 to 24	-	-	-	23.08%	5.16%	4.98%	4.50%
	25 to 34	-	2.17%	-	38.46%	30.52%	27.97%	17.63%
	35 to 44	16.67%	13.04%	21.43%	15.38%	23.50%	22.61%	23.01%
	45 to 54	41.67%	41.30%	14.29%	15.38%	19.77%	21.20%	29.36%
	55 to 64	41.67%	34.78%	42.86%	7.69%	15.19%	17.11%	22.13%
	65+	-	8.70%	21.43%	-	5.87%	6.13%	3.35%
<b>Religion or Belief</b>	Christianity	16.67%	15.22%	7.14%	30.77%	8.88%	9.71%	10.11%
	Hinduism	8.33%	8.70%	7.14%	-	1.43%	2.04%	3.92%
	Islam	-	-	7.14%	-	0.86%	0.89%	1.49%
	Judaism	-	-	-	-	0.14%	0.13%	0.41%
	Jainism	-	-	-	-	0.14%	0.13%	0.39%
	Sikh	-	2.17%	-	-	0.29%	0.38%	0.55%
	Buddhism	-	-	-	7.69%	1.43%	1.40%	0.16%
	Zoroastrian	-	2.17%	-	-	3.15%	2.94%	0.02%
	Other	75.00%	71.74%	78.57%	61.54%	83.67%	82.38%	1.00%
	No Religion/ Atheist	16.67%	15.22%	7.14%	30.77%	8.88%	9.71%	3.58%
Unknown	8.33%	8.70%	7.14%	-	1.43%	2.04%	78.36%	
<b>Sexual Orientation</b>	Heterosexual	16.67%	28.26%	28.57%	38.46%	15.33%	16.73%	18.39%
	Gay Woman/ Lesbian	-	2.17%	-	-	0.43%	0.51%	0.08%
	Gay Man	-	-	-	-	0.14%	0.13%	0.18%
	Bi-sexual	-	-	-	-	0.57%	0.51%	0.22%
	Prefer not to say	-	-	-	-	0.14%	0.13%	0.92%
	Other	83.33%	69.57%	71.43%	61.54%	83.38%	81.99%	0.08%
	Unknown	16.67%	28.26%	28.57%	38.46%	15.33%	16.73%	80.12%
<b>Maternity/ Pregnancy</b>	Yes	-	2.17%	7.14%	-	3.87%	3.70%	4.31%
<b>By Pay band</b>	1	58.33%	4.35%	57.14%	69.23%	35.24%	34.74%	
	2	16.67%	36.96%	21.43%	23.08%	33.52%	33.08%	
	3	25.00%	43.48%	21.43%	7.69%	24.36%	25.16%	
	4	-	13.04%	-	-	4.44%	4.73%	
	5	-	2.17%	-	-	2.44%	2.30%	
	6	58.33%	4.35%	57.14%	69.23%	35.24%	34.74%	

## 4. Directorate Workforce Profiles

### 4.1 Resources & Commercial Directorate

		<b>Resources &amp; Commercial Directorate</b>	<b>Whole Council</b>
		558	4,894
<b>Ethnicity</b>	BAME	44.27%	43.15%
	White	42.29%	49.47%
	Unknown	13.44%	7.38%
<b>Sex</b>	Male	21.68%	22.37%
	Female	78.32%	77.61%
<b>Disability</b>	Yes	3.58%	2.19%
	No	46.06%	54.88%
	Prefer not to say	-	0.16%
	Unknown	50.36%	42.77%
<b>Age</b>	16 to 24	3.76%	4.50%
	25 to 34	17.92%	17.63%
	35 to 44	23.66%	23.01%
	45 to 54	31.36%	29.36%
	55 to 64	19.35%	22.13%
	65+	3.94%	3.35%
<b>Religion or Belief</b>	Christianity	13.98%	10.11%
	Hinduism	6.81%	3.92%
	Islam	3.41%	1.49%
	Judaism	0.18%	0.41%
	Jainism	0.54%	0.39%
	Sikh	2.33%	0.55%
	Buddhism	0.18%	0.16%
	Zoroastrian	-	0.02%
	Other	1.08%	1.00%
	No Religion/ Atheist	8.42%	3.58%
	Unknown	63.08%	78.36%
<b>Sexual Orientation</b>	Heterosexual	27.06%	18.39%
	Gay Woman/ Lesbian	0.18%	0.08%
	Gay Man	0.18%	0.18%
	Bi-sexual	-	0.22%
	Prefer not to say	0.72%	0.92%
	Other	-	0.08%
	Unknown	71.86%	80.12%
<b>Pregnancy/ Maternity</b>	Yes	4.48%	4.31%
	No	95.52%	95.69%

## 4.2 People Services Directorate (including schools)

		People Services Directorate	Whole Council
		3,509	4,894
<b>Ethnicity</b>	BAME	45.00%	43.15%
	White	48.13%	49.47%
	Unknown	6.87%	7.38%
<b>Sex</b>	Male	12.54%	22.37%
	Female	87.46%	77.61%
<b>Disability</b>	Yes	1.54%	2.19%
	No	60.07%	54.88%
	Prefer not to say	0.03%	0.16%
	Unknown	38.36%	42.77%
<b>Age</b>	16 to 24	5.13%	4.50%
	25 to 34	18.87%	17.63%
	35 to 44	23.54%	23.01%
	45 to 54	29.64%	29.36%
	55 to 64	20.29%	22.13%
	65+	2.54%	3.35%
<b>Religion or Belief</b>	Christianity	7.50%	10.11%
	Hinduism	3.16%	3.92%
	Islam	0.74%	1.49%
	Judaism	0.34%	0.41%
	Jainism	0.43%	0.39%
	Sikh	0.23%	0.55%
	Buddhism	0.11%	0.16%
	Zoroastrian	0.03%	0.02%
	Other	0.77%	1.00%
	No Religion/ Atheist	1.91%	3.58%
Unknown	84.78%	78.36%	
<b>Sexual Orientation</b>	Heterosexual	13.48%	18.39%
	Gay Woman/ Lesbian	0.09%	0.08%
	Gay Man	0.06%	0.18%
	Bi-sexual	0.11%	0.22%
	Prefer not to say	0.60%	0.92%
	Other	0.09%	0.08%
	Unknown	85.58%	80.12%
<b>Pregnancy/ Maternity</b>	Yes	4.84%	4.31%
	No	95.16%	95.69%

#### 4.2.1 People Services Directorate (excluding schools)

		People Services Directorate	Whole Council
		2052	4,894
<b>Ethnicity</b>	BAME	42.54%	43.15%
	White	49.07%	49.47%
	Unknown	8.38%	7.38%
<b>Sex</b>	Male	38.55%	22.37%
	Female	61.45%	77.61%
<b>Disability</b>	Yes	4.53%	2.19%
	No	44.25%	54.88%
	Prefer not to say	0.34%	0.16%
	Unknown	50.88%	42.77%
<b>Age</b>	16 to 24	2.68%	4.50%
	25 to 34	13.89%	17.63%
	35 to 44	21.83%	23.01%
	45 to 54	29.29%	29.36%
	55 to 64	26.85%	22.13%
	65+	5.46%	3.35%
<b>Religion or Belief</b>	Christianity	18.52%	10.11%
	Hinduism	5.95%	3.92%
	Islam	3.02%	1.49%
	Judaism	0.68%	0.41%
	Jainism	0.49%	0.39%
	Sikh	1.02%	0.55%
	Buddhism	0.24%	0.16%
	Zoroastrian	-	0.02%
	Other	1.85%	1.00%
	No Religion/ Atheist	7.60%	3.58%
Unknown	60.62%	78.36%	
<b>Sexual Orientation</b>	Heterosexual	33.87%	18.39%
	Gay Woman/ Lesbian	0.15%	0.08%
	Gay Man	0.44%	0.18%
	Bi-sexual	0.49%	0.22%
	Prefer not to say	1.46%	0.92%
	Other	0.05%	0.08%
	Unknown	63.55%	80.12%
<b>Pregnancy/ Maternity</b>	Yes	3.80%	4.31%
	No	96.20%	95.69%

### 4.3 Community Directorate

		<b>Community Directorate</b>	<b>Whole Council</b>
		781	4,894
<b>Ethnicity</b>	BAME	35.21%	43.15%
	White	59.54%	49.47%
	Unknown	5.25%	7.38%
<b>Sex</b>	Male	65.17%	22.37%
	Female	34.83%	77.61%
<b>Disability</b>	Yes	4.10%	2.19%
	No	37.39%	54.88%
	Prefer not to say	0.77%	0.16%
	Unknown	57.75%	42.77%
<b>Age</b>	16 to 24	2.30%	4.50%
	25 to 34	11.01%	17.63%
	35 to 44	18.95%	23.01%
	45 to 54	27.91%	29.36%
	55 to 64	32.65%	22.13%
	65+	7.17%	3.35%
<b>Religion or Belief</b>	Christianity	18.44%	10.11%
	Hinduism	5.38%	3.92%
	Islam	3.33%	1.49%
	Judaism	0.77%	0.41%
	Jainism	0.13%	0.39%
	Sikh	0.64%	0.55%
	Buddhism	0.38%	0.16%
	Zoroastrian	-	0.02%
	Other	1.92%	1.00%
	No Religion/ Atheist	7.17%	3.58%
	Unknown	61.84%	78.36%
<b>Sexual Orientation</b>	Heterosexual	33.16%	18.39%
	Gay Woman/ Lesbian	-	0.08%
	Gay Man	0.51%	0.18%
	Bi-sexual	0.77%	0.22%
	Prefer not to say	2.30%	0.92%
	Other	0.13%	0.08%
	Unknown	63.12%	80.12%
<b>Pregnancy/ Maternity</b>	Yes	1.66%	4.31%
	No	98.34%	95.69%

### 3.4 Regeneration

		Regeneration and Planning	Whole Council
		63	4,894
<b>Ethnicity</b>	BAME	34.92%	43.15%
	White	57.14%	49.47%
	Unknown	7.94%	7.38%
<b>Sex</b>	Male	39.68%	22.37%
	Female	60.32%	77.61%
<b>Disability</b>	Yes	3.17%	2.19%
	No	53.97%	54.88%
	Prefer not to say	1.59%	0.16%
	Unknown	41.27%	42.77%
<b>Age</b>	16 to 24	1.59%	4.50%
	25 to 34	23.81%	17.63%
	35 to 44	34.92%	23.01%
	45 to 54	19.05%	29.36%
	55 to 64	20.63%	22.13%
	65+	-	3.35%
<b>Religion or Belief</b>	Christianity	19.05%	10.11%
	Hinduism	4.76%	3.92%
	Islam	3.17%	1.49%
	Judaism	1.59%	0.41%
	Jainism	-	0.39%
	Sikh	1.59%	0.55%
	Buddhism	-	0.16%
	Zoroastrian	-	0.02%
	Other	1.59%	1.00%
	No Religion/ Atheist	7.94%	3.58%
	Unknown	60.32%	78.36%
<b>Sexual Orientation</b>	Heterosexual	30.16%	18.39%
	Gay Woman/ Lesbian	-	0.08%
	Gay Man	3.17%	0.18%
	Bi-sexual	1.59%	0.22%
	Prefer not to say	4.76%	0.92%
	Other	-	0.08%
	Unknown	60.32%	80.12%
<b>Pregnancy/ Maternity</b>	Yes	4.76%	4.31%
	No	95.24%	95.69%

## 2016/17 Paybands

Payband	Salary in £s	Broadly equivalent to and will include
Band 1	Up to 19,374	G1 to G3
Band 2	19,375 - 31,371	G4 to G8
Band 3	31,372 - 42,951	G9 to G11
Band 4	42,952 - 61,992	MG1 – MG3
Band 5	61,993 - 95,880	MG4 and D1
Band 6	95,881 and above	D2 and above

*G grades - Harrow pay spine*